

|                          |                                |                                             |                                              |                                                          |
|--------------------------|--------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------------------|
| <b>B</b>                 | <b>I</b>                       | <b>N</b>                                    | <b>G</b>                                     | <b>O</b>                                                 |
| Brunswick<br>Landing     | CelluForce                     | Harpwell-based<br>Marine Robotics<br>Lab    | North East<br>Small<br>Satellite<br>Alliance | VoltturnUS<br>Commercial<br>Partners                     |
| Blue<br>Robotics         | ClearWater<br>Filtration       | Maine<br>Circular<br>Plastics<br>Initiative | Pratt &<br>Whitney                           | Subsea<br>Systems<br>Engineering                         |
| Atomic<br>Sketch<br>Labs | Flying<br>Moose<br>Labs        | Maine<br>Center for<br>Smart<br>Grid        | Searsport<br>Marine<br>Fabrication           | UMaine<br>Forest<br>Bioproducts<br>Research<br>Institute |
| Blushift<br>Aerospace    | Coastal<br>Biodiversity<br>Lab | Katahdin<br>Iron<br>Works                   | Portland<br>Fabrication<br>&<br>Prototyping  | Wave<br>Energy<br>Research<br>Consortium                 |
| Blackstone<br>Sea Labs   | CVRx                           | IDEXX<br>Laboratories                       | Maine<br>Defense<br>Research<br>Partnerships | Tidal<br>Transit<br>Systems                              |

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|--------------------------|--------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------------------------|
| <b>B</b>                 | <b>I</b>                 | <b>N</b>                                    | <b>G</b>                                     | <b>O</b>                                                 |
| Bath<br>Iron<br>Works    | GreenTech<br>Materials   | Lotus<br>Leaf<br>Coatings                   | Searsport<br>Marine<br>Fabrication           | VoltturnUS<br>Commercial<br>Partners                     |
| Blushift<br>Aerospace    | CVRx                     | Maine<br>Center for<br>Smart<br>Grid        | Maine<br>Defense<br>Research<br>Partnerships | Subsea<br>Systems<br>Engineering                         |
| Blue<br>Robotics         | ClearWater<br>Filtration | Harpswell-based<br>Marine Robotics<br>Lab   | Portland<br>Fabrication<br>&<br>Prototyping  | UMaine<br>Forest<br>Bioproducts<br>Research<br>Institute |
| Brunswick<br>Landing     | CelluForce               | Maine<br>Circular<br>Plastics<br>Initiative | North East<br>Small<br>Satellite<br>Alliance | Wave<br>Energy<br>Research<br>Consortium                 |
| Atomic<br>Sketch<br>Labs | Flying<br>Moose<br>Labs  | IDEXX<br>Laboratories                       | Pratt &<br>Whitney                           | Tidal<br>Transit<br>Systems                              |

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| Atomic<br>Sketch<br>Labs | CVRx                     | Maine<br>Circular<br>Plastics<br>Initiative | Pratt &<br>Whitney                           | Tidal<br>Transit<br>Systems                              |
| Blue<br>Robotics         | CelluForce               | Katahdin<br>Iron<br>Works                   | Portland<br>Fabrication<br>&<br>Prototyping  | Subsea<br>Systems<br>Engineering                         |
| Blackstone<br>Sea Labs   | ClearWater<br>Filtration | Maine<br>Center for<br>Smart<br>Grid        | North East<br>Small<br>Satellite<br>Alliance | Wave<br>Energy<br>Research<br>Consortium                 |
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